Management and Marketing

Management is the art and science of managing and leading people, organizations and businesses. The central function of management is to create and maintain a productive and constructive environment for reaching organizational goals in an effective and efficient way. Majors will learn the theory and practice of management by studying organizations, entrepreneurship, production and operations management, international business and management, leadership, human resource management, management of change, and many other related topics as they pertain to the management of all sizes of organizations in both for profit and non-profit sectors. Management preparation can be applied in many areas; therefore, students majoring in this field may find jobs in a variety of industries and organizations. Examples include:

- human resource management specialists,
- production and inventory control specialists,
- quality assurance analysts,
- production planners,
- unit managers,
- retail management,
- management consulting and
- management trainees in a number of organizations.

Marketing is an essential function in any business; it deals with the strategic and tactical planning activities of organizations which develop, price, promote, and distribute goods and services aimed at meeting the needs of customers through commercial exchanges. The marketing courses are designed to provide students with a foundation of marketing theory and practice in manufacturing and service organizations in both for profit and non-profit sectors. Students majoring in marketing can choose from a variety of career areas. Examples include:

- personal selling,
- retail management,
- distribution planning,
- customer service,
- advertising/sales promotion,
- product/brand management,
- digital and social media marketing
- telemarketing, and
- franchise unit management.

- Major in General Business Administration (http://catalog.neiu.edu/business-management/management-marketing/general-business-administration)
- Major in Management (http://catalog.neiu.edu/business-management/management-marketing/management)
- Major in Marketing (http://catalog.neiu.edu/business-management/management-marketing/marketing)
- Minor in Management (http://catalog.neiu.edu/business-management/management-marketing/management-marketing/minor-management)
- Minor in Marketing (http://catalog.neiu.edu/business-management/management-marketing/management-marketing/minor-marketing)
- Minor in Pre-MBA (http://catalog.neiu.edu/business-management/management-marketing/management-marketing/minor-mba)
- Master of Business Administration (http://catalog.neiu.edu/business-management/management-marketing/management-marketing/master-business-administration)

Jian Li, Ph.D., Professor of Management, Chair
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Charles Funk, Ph.D., Associate Professor of Management
Sung Doo Kim, Ph.D., Assistant Professor of Management
Suresh Singh, Ph.D., Associate Professor of Management
Qiumei (Jane) Xu, Ph.D., Associate Professor of Management
Shubin Xu, Ph.D., Associate Professor of Management
Management

MNGT-201. Introduction To Business. 3 Hours.
The course provides a general overview of the field of business. Major components of business activity such as management, marketing, accounting, finance, and operations will be discussed. The course will enable students to identify potential careers or advanced coursework in business.

MNGT-354. Logistics Management. 3 Hours.
Introduction to the business logistics environment. Detailed coverage of the use of concepts and quantitative techniques in facility location, distribution, warehousing, scheduling, order processing, storage, material handling and other logistics design and operating decisions.
Prerequisite: MNGT-377 minimum grade of C.

MNGT-355. Creativity And Innovation. 3 Hours.
This course focuses on innovation and creativity from the perspectives of the organizations, teams and individual employees. Special consideration is given to the processes of creativity, the relationship between creativity and innovation, development of creativity, multiple facets of creativity, building and managing creative teams, and development of original thinking.

MNGT-368. Business Statistics. 3 Hours.
This course introduces students to both descriptive and inferential statistics as they apply to business. Its focus is on descriptive measures, probability concepts, discrete and continuous probability distributions, sampling distributions, estimation, hypothesis testing, and simple linear regression. Prereq.: MATH-165.
Prerequisite: MATH-165 minimum grade of C.

MNGT-370. Writing Intensive Program: Managing Global Business Organization. 3 Hours.
This course addresses four critical areas of the emerging management environment: globalization, diversity, leadership, and teamwork. Traditional and projected theories of organization management and organization behavior, as focused toward these four themes, are examined. Additionally, the writing intensive component of this course includes a variety of written communication activities to develop a discipline-focused writing skill.
Requirement: All foundation courses completed with a grade of C or better
Prerequisite: ENGL-101 minimum grade of C.

MNGT-371. Organizational Behavior. 3 Hours.
A broad survey analyzing the contributions of behavioral science to management and administration. Topics stressed are scientific method in organizational research, individual and group dimensions of organizational behavior, decision making, barriers to communication, work motivation, intergroup conflict, leadership, organizational climate and development, and analysis of power in organizations. Role playing, simulations, class exercises and case studies are used.
Prerequisite: MNGT-370 minimum grade of C.

MNGT-372. Organization Theory And Design. 3 Hours.
This course approaches the study of business organizations and their management from a macro perspective. The focus of organization theory is to study the structure and design of organizations. Students are presented with both the descriptive and prescriptive aspects of the discipline in order to provide insight into the planning and designing or organizations for effectiveness. Major topics include rational and social systems views of organizations; the social, technical, legal and economic environments of organizations; organizational characteristics such as size, technology, structure, climate and administrative philosophy; elements of organizational structure and design (authority structure); specialization; degree of centralization; policies; communication channels; and reward systems; organizational processes including goal setting; strategic planning; decision making; coordinating and controlling; and organizational survival.
Prerequisite: MNGT-370 minimum grade of C.

MNGT-373. Human Resource Management. 3 Hours.
Organization and operation of the personnel department. Role of the personnel department in the organization. Topics include task/job development (job analysis, job design, job specification, job enlargement, job enrichment, performance standards, work rules, work conditions); staffing the organization (recruitment, selection, placement, promotion, demotion, interviewing, testing); performance appraisal; training and development; compensation (wage and salary administration, supplementary benefits, incentives); collective bargaining (unionization, negotiation, grievance and arbitration); legal and other environmental issues are stressed.
Prerequisite: MNGT-370 minimum grade of C.

MNGT-374. Staffing & Selection. 3 Hours.
This course focuses on Staffing and Selection from the perspectives of the organization. Special consideration is given to the processes of Human Resource Planning, hiring, firing, the underlying legal environment, as well as ethical issues. The major topics include labor market, legal environment, HR planning, job analysis, measurement, recruiting, and selection. Prerequisites: (1) completion of at least 60 credit hours of course work, (2) completion of the eight 100-level and 200-level College of Business Management Foundation courses, each with "C" or higher, and Foundation GPA of 2.50, and (3) MNGT-370 with a "C" or higher.
Prerequisite: MNGT-370 minimum grade of C.
MNGT-375. Management And Organization Communications. 3 Hours.
Formal structures, channels and mechanism for communication within the organization and its environment. Informal process of communication within the organization. Supervisory and management roles in organizational communication. Dynamics of communication in and between organization work units. Functional roles/ perspectives affecting organizational communications. Class exercises and case studies will be used.
Prerequisite: MNGT-370 minimum grade of C.

MNGT-376. Small Business Management. 3 Hours.
Application of management concepts and techniques to the small firm. Special attention will be given to the particular nature, opportunities, needs, and problems of small manufacturing, wholesale, retail, and business service firms. Topics include comparison of similarities, differences and relations between small and large firms, issues and methods in starting a small firm (including selecting the legal mode of organization, buying an existing firm, franchising); funding; risk and venture management for small firms; the role of local, state, and federal government. Case studies and field research may be included.
Prerequisites: FINA-360 minimum grade of C and MKTG-350 minimum grade of C and MNGT-370 minimum grade of C.

MNGT-377. Production/Operations Management. 3 Hours.
This course covers subjects related to the design of production, inventory and quality control systems. In the production systems design the following topics are covered: design of products and services, capacity planning, process design, work analysis and measurement, facility location, production scheduling. In the inventory control systems design the following issues will be discussed: relation of inventory system to the other functions of organizations, cost structure, deterministic and probabilistic control models. In the quality control design the following are covered: quality concept, statistical quality control methods such as control charts, sampling etc.
Prerequisites: MNGT-368 minimum grade of C and MNGT-370 minimum grade of C.

MNGT-378. Managing Diversity In Organizations. 3 Hours.
This class addresses the issues, knowledge, theories, and applications related to managing diversity in organizations. Topics covered in this class will enhance awareness of existence of diversity at the workplace and address approaches of creation of productive diverse workforce. Class discussion will include topics such as glass ceiling effect, stereotyping process, sexual harassment, work and family conflicts, and reverse discrimination. Readings related to the implementation of diversity training programs as well as fair recruitment and selection processes will be discussed.
Prerequisite: MNGT-370 minimum grade of C.

MNGT-379. Business Analytics. 3 Hours.
This application-based course covers descriptive, predictive, as well as prescriptive analytics. It focuses on data visualization, multiple regression, data mining, linear optimization models, integer linear optimization models, simulation and decision analysis.
Prerequisite: MNGT-368 minimum grade of C.

MNGT-380. Entrepreneurship. 3 Hours.
Examination of the entrepreneurial process and the role of entrepreneurship in new ventures and small businesses, obtaining financing for new businesses; marketing, R D, and production of new products and services. Evaluation of the entrepreneurs and ways to encourage the entrepreneurial spirit in organizations of all sizes. Students will be required to write a realistic business plan.
Prerequisites: FINA-360 minimum grade of C and MKTG-350 minimum grade of C and MNGT-370 minimum grade of C.

MNGT-381. Managing International Business. 3 Hours.
This course examines the following issues: Brief history of international business and globalization; opportunities and risks arising out of the economic, political, and socio-cultural similarities and differences among countries or regions; the role of governments, international institutions and agreements such as trade agreements in facilitating or influencing international business; variety of international business transactions including international trade and foreign direct investment and factors to consider while selecting and managing one or more of these business transactions and doing business abroad including cross-cultural management of stakeholders.
Prerequisite: MNGT-370 minimum grade of C.

MNGT-382. Internship In Management. 3 Hours.
MNGT-383. Internship In Management. 4 Hours.
MNGT-384. Internship In Management. 5 Hours.
MNGT-385. Internship In Management. 6 Hours.
MNGT-386. Independent Study In Management. 3 Hours.
MNGT-387. Independent Study In Management. 2 Hours.
MNGT-388. Independent Study In Management. 1 Hour.
MNGT-390. Compensation Management. 3 Hours.
This course provides students with a practical and theoretical understanding of compensation from the perspectives of managers (who make reward decisions), employees (who receive the rewards and are the “customers” of the reward system), and human resource practitioners (who assist in the design and maintenance of reward systems). It also provides an overview of the considerations necessary to develop a compensation system that is internally and externally equitable and fiscally responsible. Legislative and social issues affecting pay decisions and alignment of pay policies with business strategy and other human resource programs are also covered.
Prerequisites: MNGT-370 minimum grade of C and MNGT-373 minimum grade of C.
MNGT-392. Business, Technology And Society. 3 Hours.
Course deals with the environment of business. The role of technology in modern business organizations is considered as well as social change and social pressure on the business community. Other topics to be covered are the social responsibility of business; “The Social Adult”: Its function in business organizations; managing modern business: changes and adaptability; technology transfer activities in modern business: the U.S. and developing countries’ experiences.
Prerequisite: MNGT-370 minimum grade of C.

MNGT-393. Strategic Management. 3 Hours.
This advanced capstone course involves the study of the concepts and techniques of determining strategies and operational policies of business organizations. Primarily through the use of cases, student are exposed to theories of business policy, business environment, and the impact of different policy making scenarios on selected functions of the business organizations.

MNGT-399. Management Of Change. 3 Hours.
An advanced seminar course focusing on organizational change management by managers and employees who wish to initiate a change, are assigned responsibility to manage a change, or who are affected by change initiated by others. Major topics include: nature and dynamics of change and change management; dimensions of change; change management strategies; cycle theories; stability and change; resistance to change; the change manager as change agent or resister/defender.
Prerequisite: MNGT-370 minimum grade of C.

MNGT-401. Fundamentals Of Business Statistics. 2 Hours.
This course provides graduate students without a recent business academic background a foundation in the field of business statistics. It addresses the concepts of probability distributions and statistical inference and considers various methods of describing data, including the normal distribution. Statistical estimation, sampling and methods of testing hypotheses of means and proportions using various distributions are discussed. A brief consideration is given to quality control, analysis of variance, and linear regression.

MNGT-402. Applied Business Research. 3 Hours.
This course conveys the nature, purpose and method of applied business research for practicing managers and owner-operators and enables them to acquire research skills. Course topics include problem or project definition, data gathering, hypothesis testing, analysis of result, and developing and reporting of conclusions. Special attention is devoted to the communication process, reporting research findings at various stages, and the use of traditional and high-tech sources of business information.
Prerequisite: MNGT-401 minimum grade of C.

MNGT-403. Leadership And Organizational Behavior. 3 Hours.
This course addresses the concepts of perception, learning and motivation, and focuses on work-related attitudes and personalities of individual employees and managers. Organizational facets of stress, group dynamics and organization culture and socialization provide a foundation for the discussion of cooperation, conflict, and influence. The role of leaders and leadership upon organizational behavior and cultures is emphasized. Management communication methods and decision-making processes are considered.

MNGT-404. Productions And Operations Management. 3 Hours.
This course provides general coverage of production/operations management in organizations. Emphasis is placed on the application of the POM concepts to both goods and service organizations. The information presented is beneficial to students majoring in all of the business administration functional areas. The course covers production scheduling, materials management, facilities planning and layout, material productivity and quality control. Forecasting, scheduling, inventory and distributed modeling are discussed. Statistical process control is also presented.
Prerequisites: MATH-111 minimum grade of C and MNGT-401 minimum grade of C.

MNGT-470 minimum grade of C.

MNGT-471. Human Resources Policy And Decision Making. 3 Hours.
This course addresses personnel policy formulation and implementation. Consideration is given to human resources planning, staffing, development and placement issues in the context of legal and collective bargaining constraints. A review of topical issues such as employment-at-will, drug testing, honesty in the workplace and other special topics is provided.

MNGT-480. Entrepreneurship. 3 Hours.
This course focuses on the initiation of new business ventures as contrasted with the management of on-going enterprises. Topics covered include the characteristics of successful entrepreneurs, methods of identifying market opportunities, appraising market potential, determining startup costs of acceptable purchase price, legal aspects of organization or acquisition, raising venture, capital, initial capital structure, selection of the board of directors and key managers, allocation of control among involved parties, and method of rewarding entrepreneurs and key managers. Cases, readings and some outside speakers will be used. The major emphasis, however, will be on the evaluation of prospective "real world" ventures.

MNGT-481. International Management. 3 Hours.
This course examines the salient features of decision-making and management practices in multinational firms. Particular attention is given to organizational planning and control functions, and to problems encountered by managers as they interact with host governments and institutions. Linkages between certain cultural factors and features of the managerial climate are also examined.

MNGT-487. Strategy And Organization. 3 Hours.
This course serves to integrate preceding courses through the study of strategy to integrate preceding courses through the study of strategy formulation and implementation functions and responsibilities of top-level management. The topics addressed include the concept of corporate strategy, the strategic planning and resource allocation, the design of formal organizational structure, management control systems, reward and sanction systems, the selection and training of key personnel and the leadership role of the chief executive officer. Cases and readings are drawn from a variety of types of organizations.
MNGT-489. Management Of Organizational Change. 3 Hours.
This course explores the concept of successful management of organizational and behavioral change, focusing on both “planned” and “unplanned” changes and emphasizing the development of change strategies and measurement of change effectiveness. Included will be group laboratory work using video tape systems. Attention will also be given in response to external (e.g., social) changes. Opportunities exist for field work in various institutional contexts.

MNGT-490. Innovation And Creativity. 3 Hours.
This course focuses on innovation and creativity from the perspectives of the organization and individual employees. Special consideration is given to the processes of creativity, the relationship between creativity and innovation, development of creativity, and multiple facets of creativity. Within these major emphases, topics include definition of creativity, inhibitors and activators of creativity in individuals, teams, and organizations, idea creation and evaluation, building and managing creative teams.

MNGT-491. Strategic Technology & Innovation Management. 3 Hours.
This course will discuss how technological changes create opportunities for value creation and capture; different types of product and process innovations; and challenges and opportunities created by technological changes. Students will explore how industries are transformed by technological changes; how managerial action shapes opportunities for value creation and capture from new innovations; analytical tools that are vital to understanding which innovations create value and which ones do not; and how technological changes and innovation affect competitive advantages. Emphasis will be on learning conceptual models and frameworks that help firms navigate the complex and dynamic technological changes.

MNGT-498. International Business. 3 Hours.
This course examines the cultural, social, political and economic factors which underlie certain business practices in foreign countries. Depending upon the expertise and preference of the instructor, the course may focus upon a few primary geographical areas (e.g., Eastern Europe, Far East) intensively, or it may present a wide array of cultural environments in survey fashion.

MNGT-500. Project. 3 Hours.
Approval of major advisor is necessary.

MNGT-501. Thesis. 3 Hours.
Approval of major advisor is necessary.

This course focuses upon strategy formulation and implementation at the highest level of organizations. Methods of obtaining resources and creating systems, structures and policies needed to attain strategic goals are addressed, as is the critical role of the chief executive officer (CEO) or the owner-operation of smaller entities. The common body of knowledge acquired from other graduate business courses is integrated and applied to policy and strategy issues or practices within a wide range of organizational frameworks, including multinational corporations, small-to-medium-sized enterprises (SMEs), and sole proprietorship. The case method of instruction is emphasized.

Marketing

MKTG-350. Principles Of Marketing. 3 Hours.
This course provides a comprehensive overview of the marketing process by explaining its role in business and society. Major topics include market segmentation and research, purchasing behavior in the consumer and industrial markets, a careful analysis of the marketing mix (product, price, distribution and promotion) and the planning and evaluation of the overall marketing effort.
Prerequisite: ECON-217 minimum grade of C.

MKTG-351. Consumer Behavior. 3 Hours.
This course examines: the buyer as a problem solver; buying decision processes; sociological and psychological factors affecting buyer behavior; and consumer behavior models. The course shows how consumer behavior concepts are used in the formulation of the firm's marketing strategy.
Prerequisite: MKTG-350 minimum grade of C.

MKTG-352. Integrated Marketing Communication. 3 Hours.
This course provides an overview of the planning, execution, and evaluation of integrated marketing communication programs. Topics covered include creative and media strategies, budgeting, evaluation, and the roles of individual components of the communications mix, such as advertising, sales promotion, Internet and interactive media, and direct marketing. Prereq.: MKTG-350.
Prerequisite: MKTG-350 minimum grade of C.

MKTG-353. Marketing Research. 3 Hours.
An investigation of the research necessary for the formulation of marketing policies. Topics include research design; sampling; and statistical analysis.
Prerequisites: MKTG-350 minimum grade of C and MNGT-368 minimum grade of C.

MKTG-354. Personal Selling. 3 Hours.
Introduction to the rationale and methods for effective person-to-person communications in the marketing of products, services and ideas. Application of the marketing concept to the personal selling process and development of customer relationships. Course makes use of in-class presentations and role-playing.
Prerequisite: MKTG-350 minimum grade of C.
MKTG-355. Digital Marketing. 3 Hours.
This course provides an introduction to digital marketing. This course examines the integration of Internet, digital media, and interactive technologies in marketing strategy to leverage the impact of marketing mix. Current digital marketing driven applications for customer acquisition, retention, and management in e-business will be examined. Prereq.: MKTG-350 or consent of instructor.
Prerequisite: MKTG-350 minimum grade of C.

MKTG-356. Retail Management. 3 Hours.
The various marketing activities involved in managing the retail enterprise are examined individually and as a part of the overall retail system. Emphasis is placed upon technological changes and upon factors determining store location, merchandise management, organization purchasing and competition in the retail environment.
Prerequisite: MKTG-350 minimum grade of C.

MKTG-357. Sales Management. 3 Hours.
This course exposes students to the roles of professional sales people in the marketing system. It focuses on the development of essential selling skills and the management of sales people.
Prerequisite: MKTG-350 minimum grade of C.

MKTG-358. International Marketing. 3 Hours.
This course examines the special problems of marketing in an international setting. Reasons for international expansion, both historically and in the present, are discussed. The cultural, political and legal environments for international marketing are examined. Problems of product, promotion, price, physical distribution, and organization on an international scale are also examined.
Prerequisite: MKTG-350 minimum grade of C.

MKTG-359. Marketing Management. 3 Hours.
A capstone course designed to stress the managerial aspects of marketing. Consideration of product, pricing, distribution, promotion and organization design are related through student projects to the development of the firm’s marketing strategy.
Prerequisites: ACTG-201 minimum grade of C and MKTG-350 minimum grade of C.

MKTG-360. Marketing Channels. 3 Hours.
This course is designed to prepare future managers to successfully handle the interrelationships among manufacturers, wholesalers, retailers and consumers. Topics covered include analysis of marketing channel structures, development of channel strategy and management of marketing channels. The course will emphasize how to plan, organize and control the economic, political and social relationships among institutions and agencies to make certain that products and service are available for use or consumption by industrial, commercial and household consumers.
Prerequisite: MKTG-350 minimum grade of C.

MKTG-361. Social Media Marketing. 3 Hours.
This course provides an overview of the core strategies used by companies to leverage the marketing power of social media. Through integration of concepts from marketing, communications, sociology, and web analytics, students will learn how to develop a social media plan and implement a persuasive social media campaign. Students will learn a variety of techniques and strategies for monitoring user behavior on social media platforms, with an emphasis on applying the analytical concepts and tools of marketing for business decisions.
Prerequisite: MKTG-350 minimum grade of C.

MKTG-382. Internship In Marketing. 3 Hours.

MKTG-383. Internship In Marketing. 4 Hours.

MKTG-384. Internship In Marketing. 5 Hours.

MKTG-385. Internship In Marketing. 6 Hours.

MKTG-389. Independent Study In Marketing. 3 Hours.

MKTG-390. Independent Study In Marketing. 2 Hours.

MKTG-391. Independent Study In Marketing. 1 Hour.

MKTG-402. Marketing Management. 3 Hours.
This course focuses on the techniques of management as applied to the functional areas of marketing.

MKTG-451. Consumer Behavior And Marketing Action. 3 Hours.
This course focuses in analyzing demand, identifying market segments and predicting customer response to alternative marketing strategies using concepts from the behavioral sciences.
Prerequisite: MKTG-402 minimum grade of C or MKTG-450 minimum grade of C.

MKTG-453. Marketing Research - Techniques And Applications. 3 Hours.
This course explores different approaches to planning, collecting, analyzing and communicating information from the marketplace, including techniques and applications for specific marketing areas.
Prerequisites: (MKTG-402 minimum grade of C or MKTG-450 minimum grade of C) and MNGT-368 minimum grade of C.
MKTG-454. Digital Marketing Strategy. 3 Hours.
This course introduces students to strategy and tactics in digital marketing in the context of a company's overall marketing strategy. Topics covered include an overview of existing and emerging digital trends, consumer experience in the cross-channel context, digital branding and positioning, and best practices in digital marketing strategy.
Prerequisite: MKTG-402 minimum grade of C.

MKTG-456. Channel Distribution And Retailing. 3 Hours.
This course provides for the study of retailing as an integral part of the economic system and examines retailing from both the manufacturer's perspective and consumer's perspective. It focuses on management and behavioral theories.
Prerequisite: MKTG-402 minimum grade of C or MKTG-450 minimum grade of C.

MKTG-458. Global Marketing. 3 Hours.
This course focuses on identifying and analyzing worldwide marketing opportunities and generating strategies for overseas marketing, and explores the impact of environmental differences on marketing strategies and customer response.
Prerequisite: MKTG-402 minimum grade of C or MKTG-450 minimum grade of C.

MKTG-461. Services Marketing Management. 3 Hours.
Perspectives on managing the distinctive aspects of services as opposed to the marketing and buying of physical goods. The course examines ways in which various kinds of services differ from tangible goods and from each other along social and technological dimensions. Topics include services value creation, services marketing strategies, management of service production and quality and means for balancing supply and demand for services.
Prerequisite: MKTG-402 minimum grade of C or MKTG-450 minimum grade of C.

MKTG-500. Project. 3 Hours.
Approval of major advisor is necessary.

MKTG-501. Thesis. 3 Hours.
Approval of major advisor is necessary.